



# PROGRAMME



## 9.00 Chairman's opening remarks (Woburn Suite)

**Conference chair: Dermot Finch, director, Centre for Cities**

## 9.05-9.35 Policy, planning and the new administration

- GLA planning and development policy changes and their impact on major regeneration, housing and infrastructure projects
- Mayoral strategy updates – what impact will Boris Johnson's team have on the London boroughs?
- Revising the London Plan – what are the mayor's changes likely to mean for London's major projects and local development documents?
- What can the outer London boroughs expect from imminent GLA policies?
- Transport and infrastructure funding, opportunities and impact on major projects
- Seeking joined up communications between the mayor, regional bodies, local authorities and the private sector

**Sir Simon Milton, deputy mayor, planning and policy, Greater London Authority**

## 9.35-10.05 Working with the newly created Homes and Communities Agency (HACA)

- Updates, timelines and targets for London boroughs
- How do councils in London address the HACA on housing, infrastructure projects and project planning
- How will the HACA help with London's particular and distinctive challenges
- Outlining a comprehensive programme for London and introducing the key executives

**Emma Peters, Office of the Chief Executive, Homes and Communities Agency**

## 10.05-10.35 Promoting the capital's economic growth

The LDA is working to deliver the new mayor's vision for London by focusing on four themes:

- Places and infrastructure – investment in places and infrastructure to support future growth and create healthy, sustainable, high-quality communities
- Supporting people – investment in programmes tackling barriers to employment and help to improve and strengthen the skills of the workforce
- Encouraging business – investment in initiatives to maintain London as a key place to do business, and encourage enterprise start-up, business growth and competition

- Promoting London – investment in maintaining and developing London as a top international destination and the principal UK gateway for tourism, education and investment

**Sarah Ebanja, deputy chief executive, the London Development Agency**

## 10.35-11.00 Panel discussion: the next phase for planning and development

**Sir Simon Milton, deputy mayor, planning and policy, Greater London Authority**  
**Emma Peters, Office of the Chief Executive, Homes and Communities Agency**  
**Sarah Ebanja, deputy chief executive, the London Development Agency**

## 11.00-11.20 Coffee

## 11.20-11.50 Crossrail update: the bill and its impact on London's largest projects

- Royal Assent to the Crossrail Act and what comes next for Europe's biggest engineering project
  - The delivery plan for a world-class, affordable railway
  - Working with stakeholders: government, construction, transport, skills and communities across London and beyond
- Clinton Leeks, corporate affairs director, Crossrail**

## 11.50-12.20 A better dialogue between TfL and the boroughs

- Engaging with TfL and how boroughs can factor in their timelines
- Road, rail and bus routes – project updates with focus on the East London Line extension and the impact of phase two on London council's major projects
- Understanding TfL's structure and how boroughs can better communicate with its departments

**TfL's funding plans for Crossrail**  
**Alex Williams, director of borough partnerships, Transport for London**  
**Peter Richards, director, London Overground Infrastructure**

## 12.20-12.50 Panel discussion: rail and transport issues for London boroughs

**Clinton Leeks, corporate affairs director, Crossrail**  
**Alex Williams, director of borough partnerships, Transport for London**  
**Peter Richards, director, London Overground Infrastructure**

## 13.00 – 14.10 Lunch

## STREAM ONE: MAJOR PROJECT DELIVERY CASE STUDIES (Woburn Suite)

### 14.10-15.05 King's Cross Central Project

- The Network Rail/developer relationship
- Working in the centre of the city
- Long-term project, cost and gap funding management
- Working on projects that cross London boroughs

**Andre Gibbs, director, Argent**  
**Ian Fry, project director, Network Rail**

### 15.05-16.00 The Brent Cross Cricklewood regeneration project

Developer and partners rolling out the largest investment in transport infrastructure in the area's history and developing the new town centre at Brent Cross Cricklewood, including:

- A project update from the development director – how local authorities and developers have worked together
  - Meeting the sustainability objectives of the London Plan
  - Developing a delivery strategy for large scale 'energy from waste' schemes incorporating a new generation of technologies and techniques
- Jonathan Joseph, development director, Brent Cross Cricklewood Partnership**  
**Bill Addis, associate, Buro Happold**  
**Andy Street, director, SLR Consulting**

## STREAM TWO: PROJECT PLANNING (The library)

### 14.10-15.05 A skills shortage in project planning

**Chair: Tim Edmundson, head of department, urban development and regeneration, University of Westminster**

- The main findings of the HoC Communities and Local Government Committee's report, *Planning Matters - labour shortages and skills gaps*
  - Recommendations for local government action and self-help
  - How planners can make better use of capability and skills building bodies
- Sue Percy, director of education lifelong learning, Royal Town Planning Institute**  
**Alice Lester, Planning Delivery and Performance, Communities and Local Government**

- How the Ten Group of leading London borough planners pioneered a better way of learning by sharing their project experience
  - The membership and operation of the Ten Group
  - How project management lessons are applied inside boroughs and new techniques and processes cascaded through the organisation
  - Examples of project planning and delivery improvements in processes and techniques
- Marc Dorfman, chief planning and**

## regeneration officer, London Borough of Redbridge

- Dealing with the most common planning skills shortages
  - Lessons from assisting local government with large development projects
  - The value of collaborative working
- Kelvin Hinton, senior planning manager, ATLAS (Advisory Team for Large Applications)**  
**Principal consultant for Recruitment Planning Advisory Service (tbc)**

### 15.05-16.00 A better system for managing the public consultation process on major projects

- Why do major projects so often overrun on both time and budget?
  - Exploring the best routes for councils engaging with Londoners on large scale projects
  - Common mismanagement blackspots, legal implications and how to avoid them
  - The way forward for developers and councils
- Kristine Beuret OBE, director, Social Research Associates**  
**Michael Gallimore, partner, head of planning, Lovells**

## STREAM THREE: MAJOR PROJECT FUNDING WORKSHOPS (The Guilford Suite)

### 14.10-15.05 – Workshop one

The Croydon joint venture workshop: innovative ways to kick-start regeneration – setting up partnerships with developers to fund large scale regeneration schemes

- London Borough of Croydon recently selected John Laing as its private sector partner in a new type of joint venture, a vehicle combining council-owned land and property assets with an equivalent amount of cash from a developer, sharing the profits
- A practical workshop/Q&A session will follow a short presentation from Croydon and their developer partners on how and

why this funding route works so well for major regeneration projects

**Cllr Tim Pollard, Cabinet member for Regeneration, London borough of Croydon**  
**Stuart Yeatman, project director, John Laing Projects and Developments**  
**Kuljeet Hothi, partner, Eversheds Company Commercial Team**

### 15.05-16.00 – Workshop two

### The Community Infrastructure Levy: the proposals and their implications

CIL will have a number of implications for London boroughs. These include responsibility for administering the new scheme and opt-in and opt-out arrangements. There are also questions around the impact of CIL on Section 106 projects. The panel will discuss the ways in which major projects in London could be affected.

**Stephen Benton, director, World City, London Councils**  
**John Dickie, director of strategy and policy, London First**  
**Miles Gibson, deputy director general, Communities and Local Government**

### 16.05 – PLENARY (The Woburn Suite)

### Building tall: the economic opportunities and limitations of skyscrapers and high density development in London

- When the economics of building tall pay off
  - Success stories and lessons for London boroughs
  - A check-list for successful policy
  - Key findings from the Tall Buildings Initiative research report for the BPF
- Liz Peace, chief executive, British Property Federation**

### 16.30 Concluding remarks and conference close

A networking drinks reception will take place in the Wharnclyffe Suite from 16.30